

ARBY'S

IMPACT REPORT
2020

Arby's
Foundation

FOUNDATION



LETTER FROM THE EXECUTIVE DIRECTOR



LOCAL GRANTS

Arby's team member, Chanelle Whitaker, from store #6060 presents \$10,000 grant to Second Harvest Food Bank of Northeast Tennessee in celebration of the Foundation's \$100 million in grants given milestone.

IN 2020, ARBY'S SHONE BRIGHTLY AS A BRAND. In a year defined by challenges, Arby's was defined by its solution-oriented culture. When the childhood food insecurity rate was driven up to levels not seen in nearly a decade, Arby's jumped in. When the restaurant industry was shaken, Arby's joined the efforts to steady it. In all, the Arby's Foundation gave out more than \$6 million in grants in 2020, including a \$1 million COVID-relief commitment focused on eliminating food insecurity for kids and providing relief for restaurant industry workers across the country.

Amidst these efforts, the Foundation celebrated two key milestones. In September we started our 10th year of partnering with No Kid Hungry to end childhood hunger in America. Through this partnership, the Arby's Foundation has given more than \$27 million to ensure that America's kids don't have to worry about where their next meal will come from. This is important work that is making a difference. In October, we crossed the \$100 million mark in grants given since our founding. We celebrated the occasion by surprising one of our team members, Chanelle Whitaker from store #6060, with a grant to a local non-profit of her choice.

By the beginning of the fall Make a Difference Campaign, it was clear that the needs of America's youth-serving organizations were bigger than at any time in recent memory. Again, the Arby's system rose to the challenge, raising more than \$4.2 million, the most successful fundraiser in Arby's history. In total, the Foundation was proud to fund more than 550 non-profit organizations in communities across the country, including our national non-profit partners No Kid Hungry, Big Brothers Big Sisters and Junior Achievement. These incredible organizations enable us to provide meals to food insecure kids, to establish transformational mentoring relationships and to innovatively prepare youth for the 21st century economy.

I would be remiss to not thank our corporate and philanthropic partners, franchisees, team members, volunteers and individual donors. The Foundation's work would not be possible without your engagement and support.

I am proud of the work we as a system accomplished this year and am humbled by the stories of life-change we were able to be part of. However, there is still much more to accomplish. I know the best years are yet to come and am energized by what the future holds.

Onward,

STUART BROWN
EXECUTIVE DIRECTOR, ARBY'S FOUNDATION

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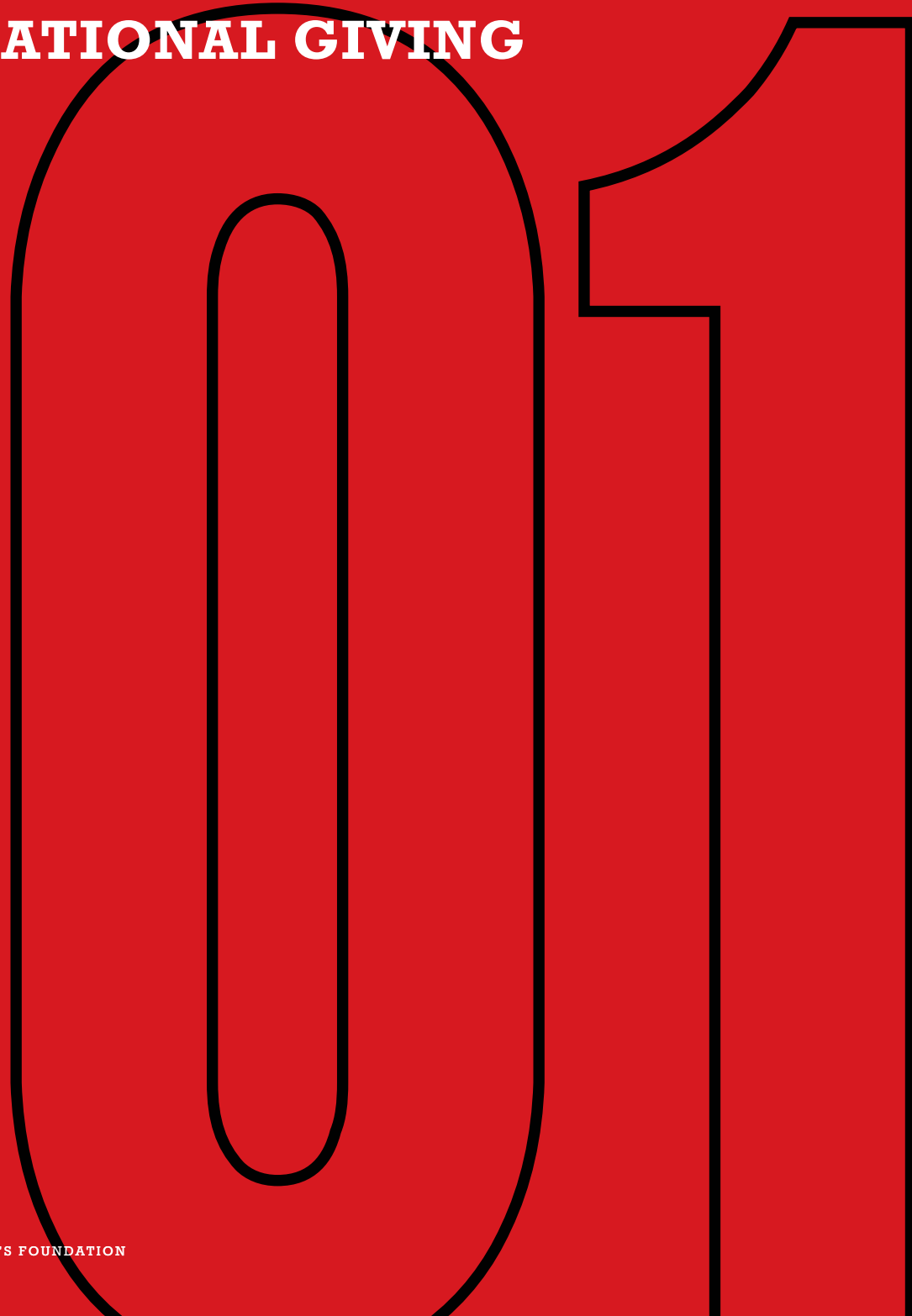
A LEGACY OF GIVING

04

OUR PARTNERS



NATIONAL GIVING



NATIONAL GIVING NO KID HUNGRY

“Through the work of the No Kid Hungry campaign, my hope is that we strengthen families and the programs that support them, while eliminating the barriers that make these programs hard to access.”

– **BILLY SHORE** / FOUNDER, SHARE OUR STRENGTH



OUR PARTNERSHIP
PROVIDED UP TO
14.8 MILLION
MEALS
TO KIDS
FACING HUNGER
AMIDST
THE PANDEMIC

WE HELPED FORM

3,500+

NEW BIG/LITTLE MATCHES

AND PROVIDED

SUPPORT SERVICES FOR

18,000+

BIGS AND LITTLES

NATIONAL GIVING

BIG BROTHERS BIG SISTERS OF AMERICA

“I know first-hand the impact mentorship can have on a child’s life and I have dedicated my career to bringing these types of experiences to all young people.”

– **ARTIS STEVENS** / CEO, BIG BROTHERS BIG SISTERS OF AMERICA



NATIONAL GIVING JUNIOR ACHIEVEMENT

“My team and I truly enjoyed getting involved with 3DE and making a small impact in the lives of young adults.”

– **CHRIS FLYNN** / DIRECTOR OF OPERATIONS, ARBY'S



OUR SUPPORT

ENABLED

5,500 STUDENTS

TO RECEIVE ACCESS TO

REAL WORLD

EDUCATIONAL EXPERIENCES

SERVING OUR COMMUNITIES

SERVING OUR COMMUNITIES COVID-19 RELIEF

“COVID-19 has had a devastating impact on schools, as they are in desperate need of equipment and resources to feed the 1 in 4 children who now live in food insecurity. For many kids, school meals are their only access to daily nourishment.”

– ALEXIS GLICK / CEO, GENYOUTH



GRANTED
\$1 MILLION
TO SUPPORT
CHILDHOOD HUNGER
AND
RESTAURANT WORKER RELIEF
ACROSS THE U.S.
THROUGH ORGANIZATIONS LIKE:



SERVING OUR COMMUNITIES LOCAL GRANTS



IN PARTNERSHIP
WITH OUR FRANCHISEES
AND OPERATORS,
WE PROUDLY GRANTED

\$6.33 MILLION

TO MORE THAN

**550+
ORGANIZATIONS**

IN

162 COMMUNITIES

ACROSS

45 STATES

SERVING OUR COMMUNITIES

LOCAL GRANTS

In 2020, we were proud to support the following organizations:

CHILDHOOD HUNGER:

A.W.U. Charities (Always With Us Charities)
Africentric Personal Development Shop, Inc.
Alex's Lemonade Stand Foundation
ALPHA House of Pinellas County
Amazing Grace Mission of Sumner County, Inc.
America's Second Harvest of the Big Bend
Ashland Board of Education dba Ashland Independent School District (Ashland Blazer Youth Services Center)
At The Core
Atlanta Community Food Bank
Big Brothers Big Sisters Miami Valley
Big Brothers Big Sisters of Cedar Rapids and East Central Iowa
Big Brothers Big Sisters of Flint and Genesee County
Big Brothers Big Sisters of Greater Lafayette, Inc.
Big Brothers Big Sisters of Kentucky, Inc.
Big Brothers Big Sisters of SW Idaho
Big Brothers Big Sisters of the Mississippi Valley (Whiteside County office)
Big Oak Ranch, Inc.
Billings Food Bank, Inc.
Blue Ridge Area Food Bank, Inc.
Boomerang Backpacks Inc.
Boys & Girls Club of Benton and Franklin Counties
Boys & Girls Club of Bowling Green War Memorial Unit, Inc.
Boys & Girls Club of Camden County
Boys & Girls Club of the Mountain Empire
Boys & Girls Clubs of Chattanooga
Boys & Girls Clubs of Greater

Cincinnati
Boys & Girls Clubs of Harrisonburg and Rockingham County
Boys & Girls Clubs of the Wiregrass, Inc.
Boys & Girls Clubs of Toledo and the Toledo Newsboys Association
Boys & Girls Clubs of Western Nevada
Boys and Girls Club of the Grand Strand Inc.
Brunswick Family Assistance Agency, Inc.
Butte Emergency Food Bank
Cami Jo Cares
Caring Community
Carmack Boulevard Church of Christ
Casa Grande Food Bank Inc.
Catholic Charities Diocese of Springfield in IL dba Quincy Catholic Charities
Catholic Community Services of Utah
Central Illinois Foodbank
Chaves County CASA Program
Children's Home Society of West Virginia, Inc.
Children's Hunger Alliance
Cleveland Browns Foundation
Coalition For Kids, Inc.
Common Ground-The Cindy Nord Center for Renewal
Communities in Schools Pennsylvania
Community Action Region VI
Community Food Bank of Central Alabama
Community Food Bank, Inc. dba Community Food Bank of Southern Arizona
Community Food Connection of Blount County
Community Harvest Food Bank of Northeast Indiana, Inc.
Community Kitchen of Monroe County, Inc.
Community Ministries Inc. (Paducah Community Kitchen)
Community of Joy Church of the Brethren

Community Partners for Youth, Inc. dba Big Brothers Big Sisters of Greater Rochester
Community Service Center of Morgan County dba WellSpring
Cooperative Ministries Council (Weekend Food Program)
Council for Economic Opportunities in Greater Cleveland (CEOGC)
CREATE Foundation
CrossBridge, Inc.
Cultivate Culinary School & Catering Inc.
Cumberland Fellowship Baptist Church
Daniel Pitino Shelter, Inc.
Denver Rescue Mission
Des Moines Independent Community School District
Dickson County Help Center
Diocesan Council for the Society of St. Vincent de Paul, Diocese of Phoenix
Eastern Illinois Foodbank
Effingham Community Unit School District #40 (Unit 40 Mentoring Program)
Emergency Food Pantry, Inc.
Fairfax County Public Schools (AYPN-Boys & Girls Club)
Feed More, Inc.
Feed Spokane
Feeding America Southwest Virginia
Feeding Medina County
Feeding South Dakota
Feeding South Florida, Inc.
Feeding the Gulf Coast
Feeding the Valley, Inc.
First Free Will Baptist Church (JCity Church)
First Presbyterian Church of Cooperstown
First United Methodist Church (Gods Grace Food Pantry)
Flagstaff Family Food Center
Focus Elite Sports and Mentoring
Focus On Your Future
Food Bank of Central & Eastern North Carolina, Inc.

Food Bank of Eastern Michigan
Food Bank of Lincoln Inc.
Food Bank of Northeast Arkansas, Inc.
Food Bank of Northwest Indiana, Inc.
Food Bank of Siouxland, Inc.
Food Bank of the Rockies dba Wyoming Food Bank of the Rockies
Food Finders Food Bank, Inc.
Food for Families - Bullhead City Food Bank Inc
Food Well Alliance, Inc.
Food4Kidz, Inc.
Fourteenth Avenue Baptist Church Outreach Ministries
Fourth Avenue United Methodist Church of Louisville Inc.
Fowler Bonan Foundation
Fremont Youth & Community Outreach Inc.
Friendly House of Davenport Iowa dba Friendly House
Gallatin Shalom Zone, Inc.
Georgia Center for Nonprofits
Girls Inc. of TN Valley
Girls Incorporated of Bristol
Gleaners Community Food Bank of Southeast Michigan
Gleaners Community Food Bank of Southeastern Michigan
God's Pantry Food Bank, Inc.
Golden Harvest Food Bank
Golden Opp For You, Inc.
Good Samaritan Ministries
Gratiot County Child Advocacy Association
Great Falls Community Food Bank
Great Plains Food Bank
Greater Chicago Food Depository
Green Bay Area Public Schools
Gum Drops, NFP
Hands Of Hope Portland TN
Harvest Hope Food Bank
Haven House, Inc.
Hawkeye Area Community Action Program, Inc.
Head Start, Inc. dba Explorers Academy

Heart of God Ministries
Helena Food Share
Helping Our Young People Connect With God (H.O.P.E.)
High Plains Food Bank
Hope Food Bank
Hope Missions 360, Inc
Hope thru Soap, Inc.
Hospitality Pantries, Inc. dba FISH Hospitality Pantries
HOTEL INC
Hunger Fight
Hunger Task Force, Inc.
Huntsville Assistance Program
Huntsville Inner City Learning Center, Inc.
I Am a Father 5K, Inc.
Inter-Faith Food Shuttle
Isaiah 117 Project Inc
Johnson City Boys Club Inc dba Boys & Girls Club of Johnson City/Washington County
Junior League of Bristol, TN-VA, Inc.
Kansas Food Bank Warehouse
Kenai Peninsula Food Bank
Kids' Food Basket
Kingdom First
Kingman Area Food Bank
Lexington Public Schools (Voucher Program)
Lowcountry Food Bank
Lyn Treece Boys & Girls Club of Tippecanoe County
Madison Metropolitan School District (Food & Nutrition Department)
Madonna School & Community Based Services
Manna Cafe Ministries
Matthew's Hope Ministries, Inc.
Mid-Cumberland Community Action Agency, Inc.
Middle Georgia Community Food Bank Inc.
Midwest Food Bank
Mississippi Food Network
Missoula Food Bank & Community Center

Montgomery Area Food Bank
Morlock Foundation, Inc.
Murfreesboro Muslim Youth
Niles Community Services, Inc.
Northern Illinois Food Bank
Northshore Food Bank
Oak Ridge Schools (Willow Brook Family Resource Center)
Ohio Tri County Food Alliance dba Second Harvest Food Bank CCL
Ottumwa Community School District
Our Place Art Organization Incorporated
PACK People of Action Caring for Kids Inc.
People's Equal Action and Community Effort, Inc. dba PEACE, Inc. (Big Brothers Big Sisters)
Pine Vale Children's Home, Inc.
Raleigh County Community Action Association, Inc. (Pine Haven Shelter)
Raleigh Rescue Mission, Inc.
Regional Food Bank of Oklahoma, Inc.
Regional Inter-Faith Association, Inc. dba RIFA
River Bend Food Reservoir dba River Bend Foodbank
Russellville High School (Russellville Youth Service Center)
San Antonio Food Bank
Schoharie County Community Action Program, Inc.
School City of Mishawaka
School District of LaCrosse
Second Harvest Food Bank of Central Florida
Second Harvest Food Bank of Metrolina
Second Harvest Food Bank of Northeast Tennessee
Second Harvest Food Bank of Northwest NC
Second Harvest Food Bank of the Mahoning Valley
Second Harvest Inland Northwest
Serve and Connect
Serving Hope, Inc.

Serving Our Kids Foundation, Inc.
Share Our Strength
Sharing and Caring Hands, Inc.
Sidney Public Schools (Cool Kids Club)
Silver City Gospel Mission
Smyrna-La Vergne Food Bank dba
Nourish Food Bank
Souris Valley United Way
South Louisville Christian Church Inc.
South Plains Food Bank, Inc.
Southwest Indiana PowerHouse Inc.
St. Francis of Assisi Kitchen
St. Mary's Food Bank Alliance
Tennessee Food on Foot Foundation,
Inc.
Terre Haute Catholic Charities
Foodbank
The (Norton) Children's Hospital
Foundation, Inc.
The Ark Community Resource &
Assistance Center
The CARE Center
The Downtown Jimmie Hale Mission
Inc
The Giving Plate, Inc.
The Huntsville Dream Center dba
Manna House
The Little Pantry That Could
The Love Kitchen, Inc.
The Neighbors' Place
The Outlet
The Rose of Sharon Inc.
The Soup Kitchen of Greater Wheeling,
Inc.
The Stewart Foundation
There's Hope Association
Three O'clock Project
Trudy's Kids Cafe
U.S. Fund for UNICEF
United Food Bank
United Way of Asheville & Buncombe
County, Inc.
United Way of Southwest Virginia, Inc.
United Way of Western Nebraska
Utah Food Bank
Ute Conference, Inc.
Warm a Heart, Give a Bed
Watertown Area People Against Child
Hunger (PACH)
Watson Grove Missionary Baptist
Church (Food Pantry)
Weekend Survival Kits, Inc.
Wiregrass Area Food Bank
Yavapai Food Bank, Inc.
YMCA of Central Ohio (Van Buren
Center)
YMCA of Rock River Valley
Young Men's Christian Association of
Idaho Falls, Inc.

ARBY'S FOUNDATION

Youth Improved Incorporated (dba
GENYOUTH Foundation)

CAREER READINESS:

3DE National, LLC
A.W.U. Charities (Always With Us
Charities)
Abide Network, Inc.
Africentric Personal Development
Shop, Inc.
ALPHA House of Pinellas County
Apopka Raptors AAU Inc
Atlanta Community Tennis Foundation
dba Atlanta Youth Tennis and
Education Foundation (AYTEF)
Autism Speaks Inc.
BestPrep
Big Brothers Big Sisters Miami Valley
Big Brothers Big Sisters of Berks
County, PA
Big Brothers Big Sisters of Central
Ohio, Inc.
Big Brothers Big Sisters of Central
Virginia, Inc.
Big Brothers Big Sisters of Dane
County, Inc.
Big Brothers Big Sisters of Delaware
Big Brothers Big Sisters of Flint and
Genesee County
Big Brothers Big Sisters of Greater
Lafayette, Inc.
Big Brothers Big Sisters of Greater
Pittsburgh Inc.
Big Brothers Big Sisters of
Kentuckiana, Inc.
Big Brothers Big Sisters of Mississippi
Big Brothers Big Sisters of Northeast
Wisconsin
Big Brothers Big Sisters of Northwest
Florida Inc
Big Brothers Big Sisters of
Northwestern Ohio
Big Brothers Big Sisters of San Diego
County, Inc.
Big Brothers Big Sisters of South
Alabama, Inc.
Big Brothers Big Sisters of Southern
Nevada
Big Brothers Big Sisters of SW Idaho
Big Brothers Big Sisters of the Capital
Region, Inc.
Big Brothers Big Sisters of the Lehigh
Valley, Inc.
Big Brothers Big Sisters of the

Mississippi Valley (Whiteside County
office)
Big Brothers Big Sisters of the Tri-
State, Inc.
Big Oak Ranch, Inc.
Boys & Girls Club of Benton and
Franklin Counties
Boys & Girls Club of Camden County
Boys & Girls Club of Frederick County,
Inc.
Boys & Girls Club of Greater Lynchburg
Boys & Girls Club of Greater Waterbury
Boys & Girls Club of Monmouth County
Boys & Girls Club of Rockford
Boys & Girls Club of the Mountain
Empire
Boys & Girls Club of Washington
County (Maryland)
Boys & Girls Clubs of Central Iowa
Boys & Girls Clubs of Harrisonburg
and Rockingham County
Boys & Girls Clubs of the Danville Area
Boys & Girls Clubs of the Wiregrass,
Inc.
Boys & Girls Clubs of Toledo and the
Toledo Newsboys Association
Boys & Girls Clubs of Western Nevada
Boys and Girls Club of Campbell
County
Boys and Girls Club of the Grand
Strand Inc.
Cami Jo Cares
Carmack Boulevard Church of Christ
Century Harvest Farms Foundation
Common Ground-The Cindy Nord
Center for Renewal
Communities in Schools Pennsylvania
Community Partners for Youth, Inc.
dba Big Brothers Big Sisters of
Greater Rochester
Community Service Center of Morgan
County dba WellSpring
Council for Economic Opportunities in
Greater Cleveland (CEOGC)
Cunningham Children's Home
Dolores Powell dba Cool Kids
Committee, Inc.
Denver Rescue Mission
Douglass Community Services, Inc.
Down Syndrome Association of
Central Ohio
Effingham Community Unit School
District #40 (Unit 40 Mentoring
Program)
Fairfax County Public Schools (AYPYN-
Boys & Girls Club)
Family Services of NW PA (Big
Brothers Big Sisters Program)
Focus Elite Sports and Mentoring

Foundation for Youth of Bartholomew
County, Inc.
Fourteenth Avenue Baptist Church
Outreach Ministries
Fourth Avenue United Methodist
Church of Louisville Inc.
Gallatin Shalom Zone, Inc.
Girls Incorporated of Bristol
Golden Opp For You, Inc.
Hands Of Hope Portland TN
Heart of God Ministries
Helping Our Young People Connect
With God (H.O.P.E.)
Hope Food Bank
Hope Missions 360, Inc
HSES Destination Imagination
Boosters
I Am a Father 5K, Inc.
Isaiah 117 Project Inc
Jacksonville Public Schools
Foundation (JHS DECA)
Junior Achievement of Central Florida,
Inc.
Junior Achievement of East Central
Florida dba Junior Achievement of
the Space Coast
Junior Achievement of Greater Baton
Rouge & Acadiana
Junior Achievement of North Florida,
Inc.
Junior Achievement of Northern
Indiana, Inc.
Junior Achievement of Northwestern
Ohio
Junior Achievement of Oklahoma
Junior Achievement of South Central
Pennsylvania
Junior Achievement of Southern
California
Junior Achievement of Southwest New
England, Inc.
Junior Achievement of Southwest
Virginia, Inc.
Junior Achievement of Tampa Bay
Junior Achievement of the Bluegrass,
Inc.
Junior Achievement of the Eastern
Shore
Kingdom First
Kokomo Urban Outreach
Lyn Treece Boys & Girls Club of
Tippecanoe County
Madonna School & Community Based
Services
Make-A-Wish Foundation of Ohio,
Kentucky, and Indiana
Make-A-Wish Foundation of Oregon,
Inc.
Mentor Clinton County, Inc.

Midnight Golf Program
Mountain Child Advocacy Center, Inc.
Our Place Art Organization
Incorporated
Raleigh Rescue Mission, Inc.
Real Life Children's Ranch, Inc.
Second Harvest Food Bank of Central
Florida
Serving Hope, Inc.
Sidney Public Schools (Cool Kids Club)
The Boys & Girls Club of Washington
County (Ohio)
The Children's Home Association of
Illinois
The Soup Kitchen of Greater Wheeling,
Inc.
The Stewart Foundation
Tukabatchee Area Boy Scouts Council
United Way of Asheville & Buncombe
County, Inc.
Ute Conference, Inc.

YOUTH LEADERSHIP:

3DE National, LLC
A.W.U. Charities (Always With Us
Charities)
Activities Beyond the Classroom
Africentric Personal Development
Shop, Inc.
Apopka Raptors AAU Inc
At The Core
Atlanta Community Tennis Foundation
dba Atlanta Youth Tennis and
Education Foundation (AYTEF)
BestPrep
Big Brothers Big Sisters Lincoln
Big Brothers Big Sisters Miami Valley
Big Brothers Big Sisters of America
Big Brothers Big Sisters of Berks
County, PA
Big Brothers Big Sisters of Central
Iowa, Inc
Big Brothers Big Sisters of Central
Ohio, Inc.
Big Brothers Big Sisters of Central
Virginia, Inc.
Big Brothers Big Sisters of Delaware
Big Brothers Big Sisters of East Central
Wisconsin
Big Brothers Big Sisters of Flint and
Genesee County
Big Brothers Big Sisters of
Greater Fredericksburg (formerly
Rappahannock)
Big Brothers Big Sisters of Greater
Lafayette, Inc.
Big Brothers Big Sisters of Greater
Pittsburgh Inc.
Big Brothers Big Sisters of
Harrisonburg-Rockingham County,
Inc.
Big Brothers Big Sisters of
Kentuckiana, Inc.
Big Brothers Big Sisters of Metro
Atlanta
Big Brothers Big Sisters of Mississippi
Big Brothers Big Sisters of Northeast
Wisconsin
Big Brothers Big Sisters of Northwest
Florida Inc
Big Brothers Big Sisters of
Northwestern Ohio
Big Brothers Big Sisters of
Northwestern Wisconsin Inc.
Big Brothers Big Sisters of Oklahoma
Big Brothers Big Sisters of San Diego
County, Inc.
Big Brothers Big Sisters of Siouxland
Big Brothers Big Sisters of South
Alabama, Inc.
Big Brothers Big Sisters of SW Idaho
Big Brothers Big Sisters of the Capital
Region, Inc.
Big Brothers Big Sisters of the Lehigh
Valley, Inc.
Big Brothers Big Sisters of the
Mississippi Valley (Warren &
McDonough County office)
Big Brothers Big Sisters of the
Mississippi Valley (Whiteside County
office)
Big Brothers Big Sisters of the Tri-
State, Inc.
Big Brothers Big Sisters of Yellowstone
County
Big Oak Ranch, Inc.
Box Butte County Family Focus
Coalition, Inc. (Alliance Bulldog
Backpack Program)
Boys & Girls Club of Benton and
Franklin Counties
Boys & Girls Club of Camden County
Boys & Girls Club of Frederick County,
Inc.
Boys & Girls Club of Grant County
Boys & Girls Club of Greater Lynchburg
Boys & Girls Club of Greater Waterbury
Boys & Girls Club of Monmouth County
Boys & Girls Club of the Mountain
Empire
Boys & Girls Club of Washington
County (Maryland)
Boys & Girls Clubs of America

Boys & Girls Clubs of Central Iowa
Boys & Girls Clubs of Central Virginia
Boys & Girls Clubs of Harrisonburg and Rockingham County
Boys & Girls Clubs of the Danville Area
Boys & Girls Clubs of the Rogue Valley
Boys & Girls Clubs of the Tennessee Valley
Boys & Girls Clubs of the Wiregrass, Inc.
Boys & Girls Clubs of Toledo and the Toledo Newsboys Association
Boys & Girls Clubs of Western Nevada
Boys and Girls Club of Campbell County
Boys and Girls Club of the Grand Strand Inc.
Burlington Community School District
Cami Jo Cares
Carmack Boulevard Church of Christ
Cleveland Browns Foundation
Common Ground Montgomery Inc.
Common Ground-The Cindy Nord Center for Renewal
Communities In Schools of the Heart of Texas
Communities in Schools Pennsylvania
Community Partners for Youth, Inc. dba Big Brothers Big Sisters of Greater Rochester
Community Service Center of Morgan County dba WellSpring
Council for Economic Opportunities in Greater Cleveland (CEOGC)
CrossBridge, Inc.
Delores Powell dba Cool Kids Committee, Inc.
Denver Rescue Mission
Douglass Community Services, Inc.
Effingham Community Unit School District #40 (Unit 40 Mentoring Program)
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First Free Will Baptist Church (JCity Church)
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Fourth Avenue United Methodist Church of Louisville Inc.
Gallatin Shalom Zone, Inc.
Generous Life Foundation dba Memphis Dream Center
Girls Incorporated of Bristol
Golden Opp For You, Inc.
Griot County Child Advocacy Association

Hands Of Hope Portland TN
Heart of God Ministries
Helping Our Young People Connect With God (H.O.P.E.)
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Hope Missions 360, Inc
HSES Destination Imagination Boosters
I Am a Father 5K, Inc.
Jacksonville Public Schools Foundation (JHS DECA)
Johnson City Boys Club Inc dba Boys & Girls Club of Johnson City/ Washington County
Junior Achievement of Central Florida, Inc.
Junior Achievement of Southern California
Junior Achievement of Southwest New England, Inc.
Junior Achievement of Southwest Virginia, Inc.
Junior Achievement of Tampa Bay
Junior Achievement of the Bluegrass, Inc.
Junior Achievement of the Eastern Shore
Kids' Food Basket
Kingdom First
Lyn Treece Boys & Girls Club of Tippecanoe County
Make-A-Wish Foundation of Ohio, Kentucky, and Indiana
Make-A-Wish Foundation of Oregon, Inc.
Mandeville High School dba St. Tammany Parish Public Schools (Skipper Softball Boosters)
Matthew's Hope Ministries, Inc.
Mentor Clinton County, Inc.
Midnight Golf Program
Mountain Child Advocacy Center, Inc.
Murfreesboro Muslim Youth
Our Place Art Organization Incorporated
People's Equal Action and Community Effort, Inc. dba PEACE, Inc. (Big Brothers Big Sisters)
Real Life Children's Ranch, Inc.
Second Harvest Food Bank of Central Florida
Serve and Connect
Serving Hope, Inc.
Sidney Public Schools (Cool Kids Club)
Simon Kenton Council, Boy Scouts of America
Southwest Indiana PowerHouse Inc.
Special Olympics Texas, Inc.
The Children's Home Association of

Illinois
The Lighthouse Foundation of Corinth, Inc.
The Outlet
The Salvation Army (Ray and Joan Kroc Corps Community Center)
The Soup Kitchen of Greater Wheeling, Inc.
The Stewart Foundation
Treasure Coast Youth Football and Cheerleading Association, Inc.
Tukabatchee Area Boy Scouts Council
U.S. Fund for UNICEF
United Heroes League
United Way of Asheville & Buncombe County, Inc.
Ute Conference, Inc.
YMCA of Central Ohio (Van Buren Center)
Young Men's Christian Association of Idaho Falls, Inc.



“The local grants program allowed us to keep a close connection with the people who live in the communities we serve. Our team members are proud to be part of something bigger than themselves.”

– **JOANN YODER** / ARBY'S FRANCHISEE

SERVING OUR COMMUNITIES GOOD CITIZENS MONTH



DURING INSPIRE'S FIRST-EVER
GOOD CITIZENS MONTH,
THE ARBY'S SYSTEM
CONTRIBUTED TO MORE THAN

2,000+
VOLUNTEERS
AND
10,000+ HOURS
OF SERVICE

ACROSS THE COUNTRY

"From serving our guests to supporting our communities, being a Good Citizen is at the heart of who we are and how we operate."

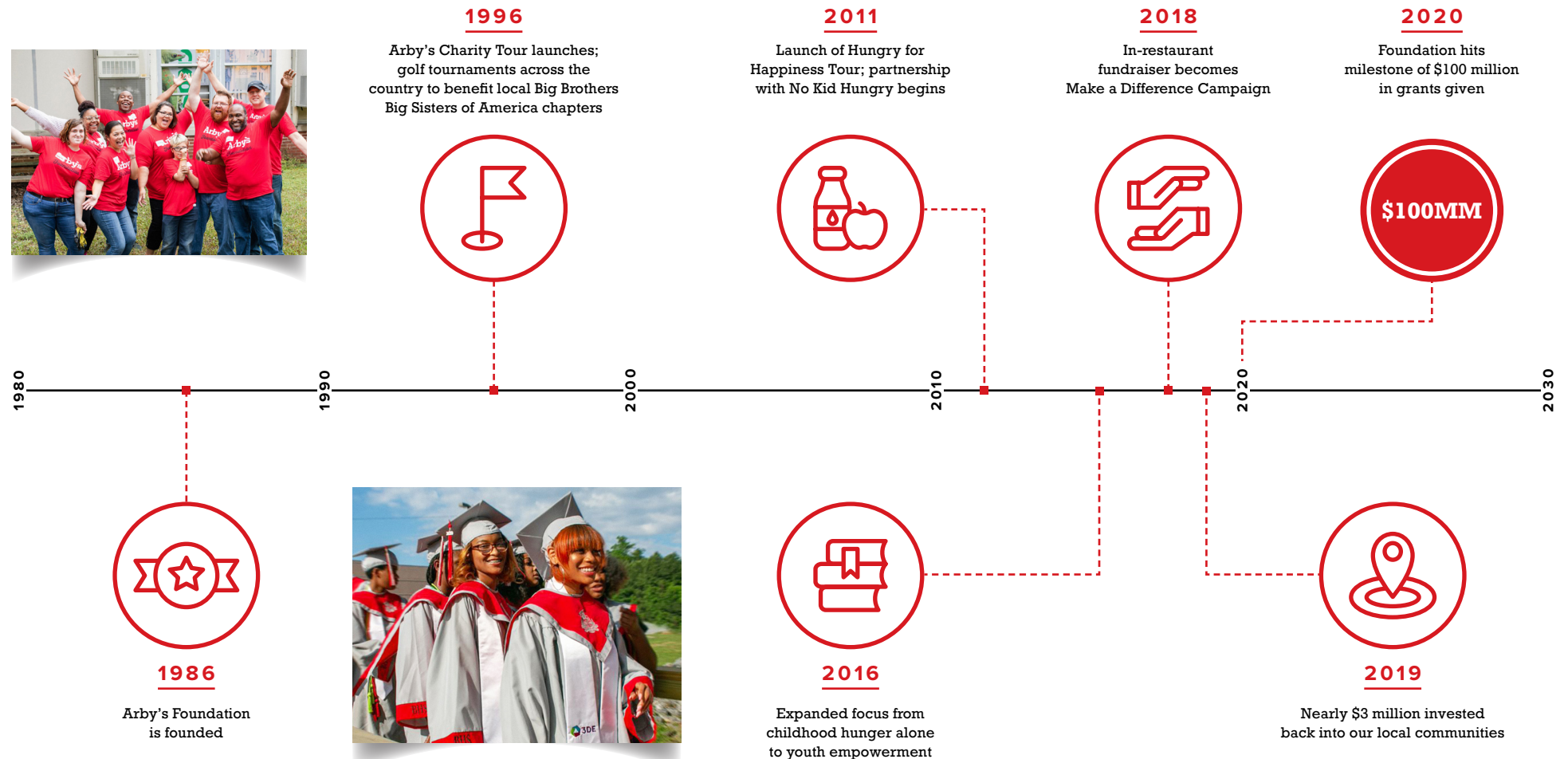
– PAUL BROWN / CEO AND CO-FOUNDER OF INSPIRE BRANDS

A LEGACY OF GIVING

A LEGACY OF GIVING

THE ROAD TO \$100 MILLION

Amidst the many challenges 2020 brought, we were proud to hit a major milestone in our history—\$100 million in grants given since inception.



OUR PARTNERS

THANKFUL FOR OUR PARTNERS

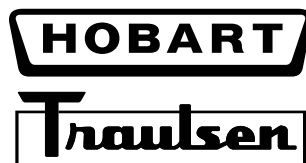
The generous support of our supplier and vendor partners plays a large role in our ability to drive impact for kids across the country. We are grateful to the following companies for their support in 2020 to ensure all kids have the opportunity to pursue their best future:

NATIONAL



a Marketing Services Production Company

REGIONAL



COMMUNITY

BRILL, INC.
CTI FOODS
GLOBE
GOLDEN STATE FOODS
GRECIAN DELIGHT
KRAFT HEINZ
MARION FOODSERVICE
TECHNOLOGIES
NESTLE WATERS
PRESIDIO/CISCO
S&D COFFEE
THE HOWARD COMPANY

LOCAL

CSE
GEORGIA PACIFIC
HIGHLAND BAKING CO
KRONOS
LAMB WESTON
PACTIV
SANDERSON FARMS
SCHREIBER FOODS
XENIAL

“OUR WORK WITH THE ARBY’S FOUNDATION IS ONE OF OUR GREATEST HONORS. GIVING BACK IS AT THE HEART OF C3 AND EACH COLLEAGUE.”

– JENNIFER LOPER / PRESIDENT, C3

**“MAKING A DIFFERENCE IN THE COMMUNITIES
WE SERVE IS CORE TO WHO ARBY’S IS AS AN
ORGANIZATION. WHEN WE HELP KIDS DREAM BIG,
WE ENSURE THAT THE NEXT GENERATION HAS
THE OPPORTUNITY TO PURSUE THE FUTURE THEY
DESERVE. I’M PROUD TO BE ASSOCIATED WITH
SUCH IMPORTANT WORK.”**

PATRICK SCHWING / CMO, ARBY’S

